

AGENDA ITEM: 06

REPORT TO: Council of Governors – 10 November 2021

PRESENTED BY: Angela Potter, Director of Strategy & Partnerships

AUTHOR: Angela Potter, Director of Strategy & Partnerships

SUBJECT: **FOREST OF DEAN HOSPITAL DEVELOPMENT – UPDATE AND NEXT STEPS**

If this report cannot be discussed at a public meeting, please explain why.

N/A

This report is provided for:

Decision ☐

Endorsement ☒

Assurance ☐

Information ☐

The purpose of this report is to:

Provide a further update to the Council of Governors on the progression of the development of the new community hospital in the Forest of Dean and the final stages of entering into the transaction for the construction of the new hospital.

Recommendations and decisions required

The Council is asked to:

- **Note** the ongoing progress to develop the new community hospital and the submission of our Board self certification for assurance to NHSEI in November 2021.
- **Endorse** that the Trust enter into the transaction for the construction contract to build the new hospital in early 2022 once NHSEI approval and the full planning permission have been received

Executive summary

Governors have received a number of presentations and updates throughout the duration of the project to develop the new community hospital in the Forest of Dean (FoD).

The programme of work is managed by the FoD Programme Board and there is strong oversight and assurance on behalf of the Trust Board by the FoD Assurance Committee. Work has continued since the approval of the Full Business Case (FBC) in July 2021. This includes ongoing design development, submission of the full planning application and the submission of the Board Self Certification to NHS England/Improvement (NHSEI) regional team for ratification as the Trust's

Regulator. Support from the Integrated Care System (ICS) has already been received.

Following approval from the NHSEI regional team and confirmation of full planning permission hopefully in early 2022 we will be able to finalise the cost plan with Speller Metcalfe (our construction contractor) for the building of the new hospital.

The Council of Governors is asked to endorse that the Trust enters into this construction contract and commences the building works for the new hospital once appropriate due diligence has been completed by the FoD Assurance Committee that all outstanding elements referred to above have been satisfactorily completed.

Risks associated with meeting the Trust's values

None

Corporate considerations

Quality Implications	<i>Failure to support the FBC will result in the ongoing risks to quality and safety associated with continuing to try and deliver services in premises that are no longer fit for purpose and cannot be effectively maintained.</i>
Resource Implications	<i>Failure to progress in a timely manner increases inflationary and financial risks within the capital allocations</i>
Equality Implications	<i>None</i>

Where has this issue been discussed before?

Provide details of previous discussion at for example, Board or Board Committee, Council of Governors, providing dates and reference.

Governors received presentations on FoD – September and November 2020
 Governors received verbal updates on FoD (CEO Report) – March and May 2021
 Governors received updates via Chair's Report at meeting
 Approval of FBC reported at AGM
 Trust Board July and November Extra-ordinary meetings
 FoD Assurance Committee - November

Appendices:

Report authorised by:
Angela Potter

Title:
Director of Strategy & Partnerships

DEVELOPMENT OF THE NEW COMMUNITY HOSPITAL IN THE FOREST OF DEAN

UPDATE REPORT TO COUNCIL OF GOVERNORS

1.0 INTRODUCTION

Governors have received a number of presentations and updates throughout the duration of the project to develop the new community hospital in the Forest of Dean (FoD). These have included presentations on the consultation and engagement processes and service content (September and November 2020) and updates through the Chief Executives and Chairs reports in March and May 2021.

Governors were also invited to attend the extra-ordinary Board Meeting that took place in July 2021 (and have had access to the Full Business Case through the Board papers) where we reviewed and approved the Full Business Case (FBC). The FBC outlines the final service configuration, the case for change, the economic benefits and confirmation that the scheme is affordable to the Trust in capital and revenue terms.

Governors will also recall that the scheme to develop a new community hospital has been underway for over five years and is a key part of the Trust's strategic priorities as well as being aligned with the ICS priorities to ensure services are delivered from facilities that offer a fit for purpose and excellent therapeutic environment for care.

This paper provides a further update to the Governors on the final stages of developing the detailed design and costings, the progress with the planning application and the regulatory approvals and seeks the Council's support to enter into the contract with our construction partner (Speller Metcalfe) to build the new hospital in early 2022.

2.0 Progress since the Full Business Case Approval in July 2021

The ongoing process of detailed design development has continued with room planning and layouts underway and detailed input from specialists in areas such as Mechanical and Electrical and infection, prevention and control to ensure Covid compliance with air handling and ventilation equipment. Below is the latest images of the anticipated main entrance for the new hospital and its position on the site.



Planning Permission

The full planning application has now been made and validated (Ref: P1734/21/FUL). We anticipate a 14 week consideration period with planning approval expected in early January 2022.

Timeline

The above changes in design and the timings of key stakeholder meetings have resulted in slight slippage to the overall programme with key milestones for the programme as follows;

Milestone	Start Date	End Date
Planning approval	October 21	January 22
6 weeks allowance for pre-start conditions on planning	January 22	end February 22
Market testing	November 21	February 22
Final Price for Construction Contract	February 22	February 22
Trust Board Approval to enter into Construction Contract		February 22
Sign contract		February 22
Start on Site (75 construction period)	March 22	September 23

Regulatory Approvals

The Full Business Case and progress to develop the new community hospital has been supported by system partners and we have received formal support from the Integrated Care System.

In addition, due to the size and complexity of the full business case a regional assurance process is required through NHSEI and the Board has submitted a Self-Certification document and evidence folder to confirm that we have undertaken a robust and rigorous process in developing our FBC. We hope to receive confirmation of regional support by the end of 2021.

3.0 Next Steps

Following approval from the NHSEI regional team and confirmation of full planning permission hopefully in early 2022 we will be able to finalise the cost plan with Speller Metcalfe (our construction contractor) for the building of the new hospital.

The Council of Governors is asked to endorse that the Trust enters into this construction contract and commences the building works for the new hospital once appropriate due diligence has been completed by the FoD Assurance Committee that all outstanding elements referred to above have been satisfactorily completed.