



2gether Council of Governors

Strategic Case

11th September 2018

Why is this Important?

- People with long- term physical health conditions are two to three times more likely to experience mental health problems, with depression and anxiety disorders being particularly common
- People with a learning disability are 38% likely to die from an avoidable cause, compared to 9% for the general population
- People with bi-polar disorder or schizophrenia have a life expectancy 15 – 20 years below that of the general population, largely as a result of cardiovascular disease or other physical health conditions

We want to do better.



Our Joint Intent

- Outstanding physical, learning disabilities and mental health care
- Best opportunity to further improve:
 - the physical health of our residents with mental health problems and Learning Disabilities
 - the mental health of our residents with physical health problems including long term physical conditions
- Removing organisational barriers to change
- Integrating our management and governance to drive transformation further and faster.



The Role of Governors

At the strategic case stage and prior:

- Being engaged in influencing the strategic direction of ²gether

Through the development of the full business case and certifications:

- Hold the Non-Executive Directors to account for the performance of the Trust's Board by ensuring that the Board have:
 - been thorough in reaching proposal e.g. due diligence
 - considered the interests of Trust Members and the public as part of decision-making

At the application post full business case:

- Approve the submission of the joint application for merger to NHSI

Purpose of Strategic Case

- Narrowing down the options
- Committing to development of FBC (approval)
- Telling NHSI we're committed
- Committing to timeline
- Being clear on benefits we will deliver
- Proving that it makes economic sense
- Setting out where we are against red flags

Purpose of domains

Strategic

- Why do we want to do this?
- Does the proposal represent the best solution?
- Does it fit with the strategies of the Trusts and local and national strategies?
- Have all options been properly considered?
- What are the benefits?

Transaction

- Can we do it?
- Can we deliver the merger (capability)?
- Are we ready to deliver it (capacity)?
- Have we thought through the planning process?

Purpose of domains

Finance

- Will this result in a financially viable organisation?
- What is the current financial position of the Trusts?
- Have downside risks been considered?
- Is the transaction affordable?

Quality

- Will the merger improve or as a minimum preserve quality?



Development Process

- Doesn't replace the formally agreed documents: Strategic Intent, Heads of Terms, MOU
- Draws on all the processes and planning (which are not all included)
- Reflects the reality of where we are at
- Using NHSI guidelines- domains
- Being shared- advisors, NHSI, clinical leaders: changes incorporated
- Iterative- changes made re Learning disabilities & Herefordshire
- Will have a lot more detail by the Full Business case

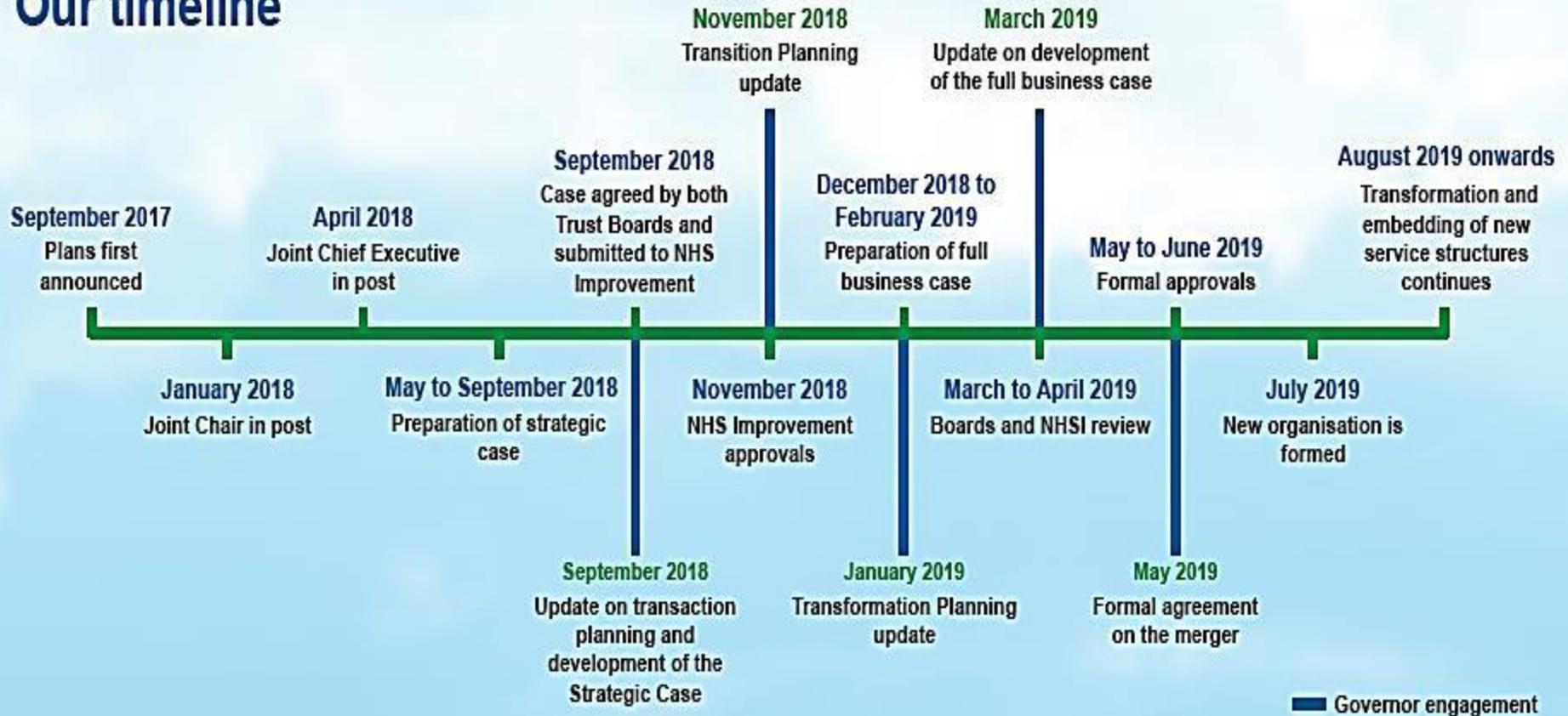
Our timeline



*All timings are approximate. If there are significant changes to this timeline, we will provide further updates.



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Next Steps

Stage 1

- Strategic Case Approval by both Boards
- Submission to NHSI
- Feedback on red flags

Stage 2

- Development of full business case
- Creation of joint Long Term Financial Model (including downside)
- Evidence to support Board certifications & statements
- 3rd party reports- e.g. due diligence, reporting accountant
- Business Plan
- Board to Board (NHSI) meeting

Stage 3

- NHSI issue transaction risk rating
- **Governors approval of the application submission to NHSI**